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            UNITED STATES
            SECURITIES AND EXCHANGE COMMISSION
            Washington, D.C. 20549
            FORM 10-Q
(Mark One)
[ X ] Quarterly Report Pursuant to Section 13 or 15(d) of the Securities
            Exchange Act of 1934
For the quarterly period ended March 27, 1999
                                    or
[ ] Transition Report Pursuant to Section 13 or 15(d) of the Securities
        Exchange Act of }193
For the transition period from
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$\qquad$

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Commission File Number: 0-21238
LANDSTAR SYSTEM, INC.
(Exact name of registrant as specified in its charter)

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\section*{Delaware}
(State or other jurisdiction
of incorporation or organization)

06-1313069
(I.R.S. Employer Identification No.)
```

4160 Woodcock Drive, Jacksonville, Florida
(Address of principal executive offices)
32207
(Zip Code)
(904) 390-1234
(Registrant's telephone number, including area code)
N/A
(Former name, former address and former fiscal year, if changed since last report)
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

$$
\text { Yes }(X) \text { No }(\quad)
$$

The number of shares of the registrant's Common Stock, par value $\$ .01$ per share, outstanding as of the close of business on April 30, 1999 was 10,186,833.

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PART I
FINANCIAL INFORMATION
Index

Item 1

\begin{tabular}{rr} 
March 27, & December 26, \\
1999 & 1998
\end{tabular}

ASSETS
Current assets:
Cash Trade accounts receivable, less allowance of \(\$ 6,208\) and \(\$ 6,428\)
Other receivables, including advances to independent contractors, less allowance of \(\$ 3,814\) and \(\$ 4,007\)
Prepaid expenses and other current assets
\begin{tabular}{|c|c|c|}
\hline \$ 33,709 & \$ & 26,681 \\
\hline 163,562 & & 172,471 \\
\hline 17,948 & & 13,980 \\
\hline 4,186 & & 5,428 \\
\hline 219,405 & & 218,560 \\
\hline
\end{tabular}

Operating property, less accumulated depreciation


LIABILITIES AND SHAREHOLDERS' EQUITY
\begin{tabular}{|c|c|c|c|c|}
\hline \multicolumn{5}{|l|}{Current liabilities:} \\
\hline Cash overdraft & \$ & 13,454 & \$ & 14,746 \\
\hline Accounts payable & & 55,973 & & 50,624 \\
\hline Current maturities of long-term debt & & 4,881 & & 4,708 \\
\hline Insurance claims & & 30,329 & & 29,873 \\
\hline Accrued compensation & & 4,373 & & 9,881 \\
\hline Other current liabilities & & 33,460 & & 33,058 \\
\hline Total current liabilities & & 142,470 & & 142,890 \\
\hline Long-term debt, excluding current maturities & & 31,248 & & 29,732 \\
\hline Insurance claims & & 30,154 & & 29,195 \\
\hline \multicolumn{5}{|l|}{Shareholders' equity:} \\
\hline Common stock, \(\$ .01\) par value, authorized \(20,000,000\) shares, issued \(13,059,874\) shares and \(13,041,574\) shares & & 131 & & 130 \\
\hline Additional paid-in capital & & 65,538 & & 65,198 \\
\hline Retained earnings & & 131,712 & & 124,237 \\
\hline Cost of \(2,831,341\) and \(2,618,041\) shares of common stock in treasury & & \((84,248)\) & & \((76,176)\) \\
\hline Notes receivable arising from exercise of stock options & & \((1,874)\) & & \((1,541)\) \\
\hline Total shareholders' equity & & 111,259 & & 111,848 \\
\hline Total liabilities and shareholders' equity & \$ & 315,131 & \$ & 313,665 \\
\hline
\end{tabular}

See accompanying notes to consolidated financial statements.

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> LANDSTAR SYSTEM, INC. AND SUBSIDIARY
> CONSOLIDATED STATEMENTS OF INCOME (Dollars in thousands, except per share amounts) (Unaudited)
\begin{tabular}{|c|c|c|c|c|}
\hline Revenue & \$ & 311,435 & \$ & 298,184 \\
\hline Investment income & & 544 & & 331 \\
\hline Costs and expenses: & & & & \\
\hline Purchased transportation & & 229,430 & & 219,934 \\
\hline Commissions to agents and brokers & & 24,271 & & 23,266 \\
\hline Other operating costs & & 6,669 & & 7,430 \\
\hline Insurance and claims & & 10,145 & & 12,223 \\
\hline Selling, general and administrative & & 25,518 & & 24,272 \\
\hline Depreciation and amortization & & 2,643 & & 2,453 \\
\hline Total costs and expenses & & 298,676 & & 289,578 \\
\hline Operating income & & 13,303 & & 8,937 \\
\hline Interest and debt expense & & 739 & & 653 \\
\hline Income from continuing operations before income taxes & & 12,564 & & 8,284 \\
\hline Income taxes & & 5,089 & & 3,355 \\
\hline Income from continuing operations & & 7,475 & & 4,929 \\
\hline Discontinued operations, net of income taxes & & & & (437) \\
\hline Net income & \$ & 7,475 & \$ & 4,492 \\
\hline
\end{tabular}

Earnings (loss) per common share:
Income from continuing operations
Loss from discontinued operations
\begin{tabular}{|c|c|c|c|}
\hline \$ & 0.72 & \$ & 0.42 \\
\hline & & & (0.04) \\
\hline \$ & 0.72 & \$ & 0.38 \\
\hline
\end{tabular}

Diluted earnings (loss) per share:
Income from continuing operations
Loss from discontinued operations
\begin{tabular}{|c|c|c|c|}
\hline \multirow[t]{2}{*}{\$} & \multirow[t]{2}{*}{0.71} & \multirow[t]{2}{*}{\$} & 0.42 \\
\hline & & & (0.04) \\
\hline \$ & 0.71 & \$ & 0.38 \\
\hline
\end{tabular}

Average number of shares outstanding: Earnings per common share
\(10,368,000 \quad 11,686,000\)
Diluted earnings per share
\(10,491,000 \quad 11,746,000\)
\(===================\)
See accompanying notes to consolidated financial statements.

\section*{LANDSTAR SYSTEM, INC. AND SUBSIDIARY CONSOLIDATED STATEMENTS OF CASH FLOWS \\ (Dollars in thousands) (Unaudited)}

INVESTING ACTIVITIES OF CONTINUING OPERATIONS
Purchases of operating property
Proceeds from sales of operating property
NET CASH USED BY INVESTING ACTIVITIES OF CONTINUING OPERATIONS
FINANCING ACTIVITIES OF CONTINUING OPERATIONS
Increase (decrease) in cash overdraft
Proceeds from exercise of stock options and related income tax benefit
Purchases of common stock
Principal payments on long-term debt and capital lease obligations
NET CASH USED BY FINANCING ACTIVITIES OF CONTINUING OPERATIONS

NET CASH USED BY DISCONTINUED OPERATIONS
Increase (decrease) in cash
Cash at beginning of period
Cash at end of period

See accompanying notes to consolidated financial statements.
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> LANDSTAR SYSTEM, INC. AND SUBSIDIARY CONSOLIDATED STATEMENT OF CHANGES
> IN SHAREHOLDERS' EQUITY
> Thirteen Weeks Ended March 27, 1999
> (Dollars in thousands)
> (Unaudited)


See accompanying notes to consolidated financial statements

LANDSTAR SYSTEM, INC. AND SUBSIDIARY
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)
The consolidated financial statements include the accounts of Landstar System, Inc. and its subsidiary, Landstar System Holdings, Inc., and reflect all adjustments (all of a normal, recurring nature) which are, in the opinion of management, necessary for a fair statement of the results for the periods presented. The preparation of the consolidated financial statements requires the use of management's estimates. Actual results could differ from those estimates. Landstar System, Inc. and its subsidiary are herein referred to as "Landstar."
(1) Discontinued Operations

On August 22, 1998, Landstar Poole, Inc. ("Landstar Poole"), a wholly-owned subsidiary of Landstar which comprised the entire company-owned tractor segment, completed the sale of all of its tractors and trailers, certain operating assets and the Landstar Poole business to Schneider National, Inc. for approximately \(\$ 40,435,000\) in cash. Certain liabilities of the company-owned tractor segment were retained by Landstar, primarily insurance claims, capital lease obligations and accounts payable. Accordingly, the financial results of this segment have been reported as discontinued operations in the accompanying financial statements.

The loss from discontinued operations for the thirteen-week period ended March 28, 1998 was \(\$ 437,000\), net of income tax benefits of \(\$ 168,000\).

The company-owned tractor segment had revenue of \(\$ 21,984,000\) for the thirteen weeks ended March 28, 1998.
(2) Income Taxes

The provisions for income taxes on continuing operations for the 1999 and 1998 thirteen-week periods were based on an estimated combined full year effective income tax rate of \(40.5 \%\), which is higher than the statutory federal income tax rate primarily as a result of state income taxes, amortization of certain goodwill and the meals and entertainment exclusion.

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Thirteen Weeks Ended March 27, 1999

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline & & Carrier & \multicolumn{2}{|l|}{Multimodal} & \multicolumn{2}{|r|}{Insurance} & \multicolumn{2}{|r|}{Other} & \multicolumn{2}{|r|}{Total} \\
\hline External revenue & \$ & 240,744 & \$ & 64,459 & \$ & 6,232 & & & \$ & 311,435 \\
\hline Investment income & & & & & & 544 & & & & 544 \\
\hline Internal revenue & & 6,554 & & 96 & & 8,900 & & & & 15,550 \\
\hline Operating income & & 16,399 & & 1,815 & & 4,178 & \$ & \((9,089)\) & & 13,303 \\
\hline
\end{tabular}

Thirteen Weeks Ended March 28, 1998
\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|}
\hline & & Carrier & \multicolumn{2}{|r|}{Multimodal} & \multicolumn{2}{|r|}{Insurance} & \multicolumn{2}{|r|}{Other} & \multicolumn{2}{|r|}{Total} \\
\hline External revenue & \$ & 229,696 & \$ & 62,578 & \$ & 5,910 & & & \$ & 298,184 \\
\hline Investment income & & & & & & 331 & & & & 331 \\
\hline Internal revenue & & 8,610 & & 120 & & 5,242 & & & & 13,972 \\
\hline Operating income & & 12,389 & & 934 & & 2,725 & \$ & \((7,111)\) & & 8,937 \\
\hline
\end{tabular}

Earnings Per Share
Earnings per common share amounts are based on the weighted average number of common shares outstanding and diluted earnings per share amounts are based on the weighted average number of common shares outstanding plus the incremental shares that would have been outstanding upon the assumed exercise of all dilutive stock options.

Additional Cash Flow Information
During the 1999 period, Landstar paid income taxes and interest of \(\$ 4,031,000\) and \(\$ 777,000\), respectively, and acquired operating property by entering into capital leases in the amount of \(\$ 3,159,000\). During the 1998 period, Landstar paid income taxes and interest of \(\$ 4,049,000\) and \(\$ 821,000\) ( \(\$ 360,000\) related to Landstar Poole), respectively.

Segment Information

The following tables summarize information about Landstar's reportable business segments for the thirteen weeks ended
March 27, 1999 and March 28, 1998 (in thousands): Operating income

12,389
934 13,972

Commitments and Contingencies

At March 27, 1999, Landstar had commitments for letters of credit outstanding in the amount of \(\$ 22,400,000\), primarily as collateral for insurance claims. The commitments for letters of credit
outstanding included \(\$ 12,340,000\) under the Second Amended and Restated Credit Agreement and \(\$ 10,060,000\) secured by assets deposited with a financial institution.

Landstar is involved in certain claims and pending litigation arising from the normal conduct of business. Based on the knowledge of the facts and, in certain cases, opinions of outside counsel, management believes that adequate provisions have been made for probable losses with respect to the resolution of all claims and pending litigation and that the ultimate outcome, after provisions thereof, will not have a material adverse effect on the financial condition of Landstar, but could have a material effect on the results of operations in a given quarter or year.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with the attached interim consolidated financial statements and notes thereto, and with the Company's audited financial statements and notes thereto for the fiscal year ended December 26, 1998 and Management's Discussion and Analysis of Financial Condition and Results of Operations included in the 1998 Annual Report to Shareholders.

RESULTS OF OPERATIONS

Landstar System, Inc. and its subsidiary, Landstar System Holdings, Inc.
("Landstar" or the "Company"), provide transportation services to a variety
of market niches throughout the United States and to a lesser extent in Canada and between the United States and Canada and Mexico through its operating subsidiaries which employ different operating strategies. Under the provisions of Financial Accounting Standards Board Statement of Financial Accounting Standards No. 131, "Disclosure about Segments of an Enterprise and Related Information," the Company determined it has three reportable business segments. These are the carrier, multimodal and insurance segments.

The carrier segment consists of Landstar Ranger, Inc. ("Landstar Ranger"), Landstar Inway, Inc. ("Landstar Inway") and Landstar Ligon, Inc.("Landstar Ligon"). The carrier segment provides truckload transportation for a wide range of general commodities over irregular routes with its fleet of dry and specialty vans and unsided trailers, including flatbed, drop deck and specialty. The carrier segment markets its services primarily through independent commission sales agents and utilizes tractors provided by independent contractors. The nature of the carrier segment's business is such that a significant portion of its operating costs varies directly with revenue.

The multimodal segment is comprised of Landstar Logistics, Inc. and Landstar Express America, Inc. Transportation services provided by the multimodal segment include the arrangement of intermodal moves, contract logistics, truck brokerage, short-to-long haul movement of containers by truck and emergency and expedited air freight and truck services. The multimodal segment markets its services through independent commission sales agents and utilizes capacity provided by independent contractors, including railroads and air cargo carriers. The nature of the multimodal segment's business is such that a
significant portion of its operating costs also varies directly with revenue.

The insurance segment is comprised of Signature Insurance Company
("Signature"), a wholly-owned offshore insurance subsidiary that was formed in March 1997, and Risk Management Claim Services, Inc. The insurance segment provides risk and claims management services to Landstar's operating companies. In addition, it reinsures certain property, casualty and occupational accident risks of certain independent contractors who have contracted to haul freight for Landstar and provides certain property and casualty insurance directly to Landstar's operating subsidiaries.

On August 22, 1998, Landstar Poole, Inc. ("Landstar Poole"), a wholly-owned subsidiary of Landstar which comprised the entire company-owned tractor segment, completed the sale of all of its tractors and trailers, certain operating assets and the Landstar Poole business to Schneider National, Inc. for approximately \(\$ 40,435,000\) in cash. Accordingly, the financial results of this segment have been reported as discontinued operations in the accompanying financial statements.

Purchased transportation represents the amount an independent contractor is paid to haul freight and is primarily based on a contractually agreed-upon percentage of revenue generated by the haul for truck capacity provided by independent contractors. Purchased transportation for the intermodal services operations and the air freight operations of the multimodal segment is based on a contractually agreed-upon fixed rate. Purchased transportation as a percentage of revenue for the intermodal services operations is normally higher than that of Landstar's other transportation operations. Purchased transportation is the largest component of costs and expenses and, on a consolidated basis, increases or decreases in proportion to the revenue generated through independent contractors. Commissions to agents and brokers are primarily based on contractually agreed-upon percentages of revenue at the carrier segment and of gross profit at the multimodal segment. Commissions to agents and brokers as a percentage of consolidated revenue will vary directly with revenue generated through independent commission sales agents. Both purchased transportation and commissions to agents and brokers generally will also increase or decrease as a percentage of the Company's consolidated revenue if there is a change in the percentage of revenue contributed by Signature or by the intermodal services or air freight operations of the multimodal segment.

Trailer rental and maintenance costs paid to third parties are the largest component of other operating costs.
severe and occurrences are unpredictable. A material increase in the frequency or severity of accidents or workers' compensation claims or the unfavorable development of existing claims can be expected to adversely affect Landstar's operating income.

Employee compensation and benefits account for over half of the company's
selling, general and administrative expense. Other significant components of selling, general and administrative expense are communications costs and rent expense.

Depreciation and amortization primarily relates to depreciation of trailers and management information services equipment.

The following table sets forth the percentage relationships of income and expense items to revenue for the periods indicated:
\begin{tabular}{|c|c|c|}
\hline & Thirteen & ks Ended \\
\hline & \[
\begin{array}{r}
\text { March } 27, \\
1999
\end{array}
\] & \[
\begin{array}{r}
\text { March } 28, \\
1998
\end{array}
\] \\
\hline Revenue & \(100.0 \%\) & \(100.0 \%\) \\
\hline Investment income & 0.2 & 0.1 \\
\hline Costs and expenses: & & \\
\hline Purchased transportation & 73.7 & 73.8 \\
\hline Commissions to agents and brokers & 7.8 & 7.8 \\
\hline Other operating costs & 2.1 & 2.5 \\
\hline Insurance and claims & 3.3 & 4.1 \\
\hline Selling, general and administrative & 8.2 & 8.1 \\
\hline Depreciation and amortization & 0.8 & 0.8 \\
\hline Total costs and expenses & 95.9 & 97.1 \\
\hline Operating income & 4.3 & 3.0 \\
\hline Interest and debt expense & 0.3 & 0.2 \\
\hline Income from continuing operations before income taxes & 4.0 & 2.8 \\
\hline Income taxes & 1.6 & 1.1 \\
\hline Income from continuing operations & 2.4 & 1.7 \\
\hline
\end{tabular}

THIRTEEN WEEKS ENDED MARCH 27, 1999 COMPARED TO THIRTEEN WEEKS
ENDED MARCH 28, 1998

Revenue for the 1999 thirteen-week period was \(\$ 311,435,000\), an increase of \(\$ 13,251,000\), or \(4.4 \%\), over the 1998 thirteen-week period. The increase was attributable to increased revenue of \(\$ 11,048,000, \$ 1,881,000\) and \(\$ 322,000\) at the carrier, multimodal and insurance segments, respectively. Overall, revenue per revenue mile increased approximately \(2 \%\), which reflected improved freight quality, while revenue miles were approximately 2\% higher than 1998. The insurance segment generated investment income of \(\$ 544,000\) and \(\$ 331,000\) during the 1999 and 1998 periods, respectively.

Purchased transportation was \(73.7 \%\) of revenue in 1999 compared with \(73.8 \%\) in 1998. Excluding the effect of increased revenue at the insurance segment, purchased transportation was approximately the same percentage of revenue in the 1999 period as it was in the 1998 period. Commissions to agents and brokers were \(7.8 \%\) of revenue in 1999 and 1998. Other operating costs were \(2.1 \%\) of revenue in 1999 compared with \(2.5 \%\) in 1998 . The decrease in other operating costs as a percentage of revenue was due to lower net trailer costs, resulting from the conversion of a portion of the Company's trailer fleet from operating leases to capital leases, and a one-time reduction in the cost of fuel taxes and permits, resulting from a favorable fuel tax audit and a permit refund. Insurance and claims were \(3.3 \%\) of revenue in 1999 compared with \(4.1 \%\) in 1998. The decrease in insurance and claims as a percentage of revenue was primarily attributable to lower premium expense and favorable development of prior year claims. Selling, general and administrative costs were \(8.2 \%\) of revenue in 1999 compared with \(8.1 \%\) of revenue in 1998. This increase was primarily due to a higher provision for bonuses under the Company's management incentive compensation plan, increased management information services costs and increased wages and benefits, partially offset by a decrease in the provision for customer bad debts and \(\$ 400,000\) of one time costs incurred in the 1998 relocation of Landstar Express America, Inc. from Charlotte, North Carolina to Jacksonville, Florida.

Interest and debt expense was \(0.3 \%\) and \(0.2 \%\) of revenue in 1998 and 1997 , respectively. The increase in interest and debt expense as a percentage of revenue was due to increased capital lease obligations and increased average borrowings on the senior credit facility.

The provisions for income taxes from continuing operations for the 1999 and 1998 thirteen-week periods were based on an estimated full year combined effective income tax rate of approximately \(40.5 \%\), which is higher than the statutory federal income tax rate primarily as a result of state income taxes, amortization of certain goodwill and the meals and entertainment exclusion.

Net income was \(\$ 7,475,000\), or \(\$ 0.72\) per common share ( \(\$ 0.71\) per diluted share), in the 1999 period compared with \(\$ 4,492,000\), or \(\$ 0.38\) per common share ( \(\$ 0.38\) per diluted share), in the 1998 period. The 1998 period included a loss from discontinued operations \(\$ 437,000\), or \(\$ 0.04\) loss per common share (\$0.04 loss per diluted share).

\section*{CAPITAL RESOURCES AND LIQUIDITY}

Shareholders' equity decreased to \(\$ 111,259,000\) at March 27, 1999 compared with \(\$ 111,848,000\) at December 26,1998 , as a result of the purchase of 213,300 shares of the Company's common stock at an aggregate cost of \(\$ 8,072,000\), partially offset by net income. Shareholders' equity was \(75 \%\) and \(76 \%\) of total capitalization at March 27, 1999 and December 26, 1998, respectively.

Working capital and the ratio of current assets to current liabilities were \(\$ 76,935,000\) and 1.54 to 1 , respectively, at March 27,1999 , compared with \(\$ 75,670,000\) and 1.53 to 1 , respectively, at December 26, 1998. Landstar has historically operated with current ratios approximating 1.5 to 1. Cash provided by operating activities of continuing operations was \(\$ 18,340,000\) in the 1999 period compared with \(\$ 12,551,000\) in the 1998 period. The increase in cash flow provided by operating activities of continuing operations was primarily attributable to increased earnings and an improvement in the timing of accounts receivable cash collections. During the 1999 period, Landstar purchased \(\$ 822,000\) of operating property and acquired \(\$ 3,159,000\) of revenue equipment by entering into capital leases. Management anticipates acquiring approximately \(\$ 26,000,000\) of operating property during the remainder of fiscal year 1999 either by purchase or lease financing.

Management believes that cash flow from operations combined with the Company's borrowing capacity under its revolving credit agreement will be adequate to meet Landstar's debt service requirements, fund continued growth, both internal and through acquisitions, and meet working capital needs.

The Company is aware of the issues associated with the programming code in its existing computer systems in order for the systems to recognize date sensitive information when the year changes to 2000. The Company believes it has identified all of its information technology ("IT") and non-information technology ("non-IT") systems which require change to ensure all of its systems will be year 2000 compliant. The Company plans to replace all non-IT systems that are not year 2000 compliant with year 2000 compliant systems prior to year-end 1999. The Company is utilizing in-house staff, with third party assistance, to convert its IT systems to year 2000 compliance. The Company believes that its pricing, billing and settlement systems are critical to the Company's operations. These systems enable the Company to invoice customers and pay independent contractors and commission sales agents properly. The operating subsidiaries comprising the multimodal segment are already year 2000 compliant. Several years ago the Company began to implement a strategy to standardize the carrier group's critical IT systems using the Landstar Ranger system as the base. The critical IT systems of Landstar Ranger, whose revenue represents \(43 \%\) of the carrier segment's revenue, have been reprogrammed to be year 2000 compliant. The Company has successfully tested
each of the major subsystems independently and intends to perform an additional system-wide comprehensive test during the third quarter of 1999. As part of its ongoing system development, the Company is in the process of converting the critical IT systems of Landstar Ligon, whose revenue represents approximately \(22 \%\) of the carrier segment's revenue, to the same systems as Landstar Ranger. This conversion is expected to be completed by July 1999. Landstar Inway, the remaining operating company in the carrier segment, has successfully converted approximately \(90 \%\) of its critical IT systems and expects to complete the project by May 1999. In addition, as part of the overall standardization plan, the Company intends to convert all of its operating companies to a generic, year 2000 compliant general ledger and accounts payable software system during 1999.

As part of the Company's comprehensive review of its systems, it is continuing to verify the year 2000 readiness of third parties (customers and vendors) who provide services that are material to the Company's operations. The Company is currently communicating with its material vendors and customers to assess their year 2000 readiness and will continue to monitor their progress throughout 1999.

The vast majority of the changes necessary to make the Company's IT systems year 2000 compliant were incurred as part of ongoing system development or as part of a Company-wide strategy to standardize computer systems. As such, management has not separately quantified the cost of year 2000 compliance. However, management estimates the total cost of third party assistance for year 2000 compliance will approximate \(\$ 600,000\), of which approximately \(\$ 450,000\) has been incurred. Although management expects the cost of maintaining and upgrading the Company's computer systems to increase over the next few years compared to prior years, management does not believe that the future costs of maintaining and upgrading Landstar's computer systems will have a material adverse effect on the results of operations.

In the event the Company determines that one or more of its material vendors will not become year 2000 compliant, the Company's contingency plan is to select alternative vendors or implement alternate procedures for an interim period.

The Company believes that the year 2000 project will be completed in sufficient time to ensure that transactions affecting the year 2000 will be properly recognized by the revised programming code. Failure to complete the year 2000 project, both internal and the readiness of third party vendors, could have a material adverse effect on the Company's future operating results or financial condition.

\section*{INFLATION}

Management does not believe inflation has had a material impact on the results of operations or financial condition of Landstar in the past five years. However, inflation higher than that experienced in the past five years might have an adverse effect on the Company's results of operations.

\section*{FORWARD-LOOKING STATEMENTS}

The Company has included various statements in Management's Discussion and Analysis of Financial Condition and Results of Operations, which may be considered as forward-looking statements of expected future results of operations or events. Such statements, based upon management's interpretation of currently available information, are subject to risks and uncertainties that could cause future financial results or events to differ materially from those which are presented. Such risks and factors which are outside of the Company's control include general economic conditions, competition in the transportation industry, governmental regulation, the Company's ability to recruit and retain qualified independent contractors, fuel prices, adverse weather conditions and the conversion of the Company's or its vendors' critical IT systems to year 2000 compliance.

\section*{SEASONALITY}

Landstar's operations are subject to seasonal trends common to the trucking industry. Results of operations for the quarter ending in March is typically lower than the quarters ending June, September and December due to reduced shipments and higher operating costs in the winter months.

Item 3. Quantitative and Qualitative Disclosures About Market Risk
The Company maintains a credit agreement with a syndicate of banks and The Chase Manhattan Bank, as the administrative agent, (the "Second Amended and Restated Credit Agreement") that provides \(\$ 200,000,000\) of borrowing capacity, consisting of \(\$ 150,000,000\) revolving credit and \(\$ 50,000,000\) revolving credit to finance acquisitions. Borrowings under the Second Amended and Restated Credit Agreement bear interest at rates equal to, at the option of Landstar, either (i) the greatest of (a) the prime rate as publicly announced from time to time by The Chase Manhattan Bank, (b) the three month CD rate adjusted for statutory reserves and FDIC assessment costs plus 1\% and (c) the federal funds effective rate plus \(1 / 2 \%\), or, (ii) the rate at the time offered to The Chase Manhattan Bank in the Eurodollar market for amounts and periods comparable to the relevant loan plus a margin that is determined based on the level of the Company's Leverage Ratio, as defined in the Second Amended and Restated Credit Agreement. There have been no significant changes that would affect the information provided in Item 7 a of the 1998 Annual Report on Form \(10-\mathrm{K}\) regarding quantitative and qualitative disclosures about market risk.

OTHER INFORMATION

Item 1. Legal Proceedings

The Company is routinely a party to litigation incidental to its business, primarily involving claims for personal injury and property damage incurred in the transportation of freight. The Company maintains insurance which covers liability amounts in excess of retained liabilities from personal injury and property damages claims.

Item 2. Changes in Securities

None.

Item 3. Defaults Upon Senior Securities
None.

Item 4. Submission of Matters to a Vote of Security Holders
None.

None.
Item 6. Exhibits and Reports on Form 8-K
        The exhibits listed on the Exhibit Index are filed as part
        of this quarterly report on Form 10-Q.
(b)

Form 8-K

None.

\section*{EXHIBIT INDEX}

Registrant's Commission File No.: 0-21238
\begin{tabular}{|c|c|c|}
\hline Exhibit & No. & Description \\
\hline (11) & & Statement re: Computation of Per Share Earnings: \\
\hline & 11.1 * & Landstar System, Inc. and Subsidiary Calculation of Earnings Per Common Share for the Thirteen Weeks Ended March 27, 1999 and March 28, 1998 \\
\hline 11.2 * & Landstar & System, Inc. and Subsidiary Calculation of Diluted Earnings Per Share for the Thirteen Weeks Ended March 27, 1999 and March 28, 1998 \\
\hline (27) & & Financial Data Schedules: \\
\hline & 27.1 * & Restated 1998 Financial Data Schedule \\
\hline & 27.2 * & 1999 Financial Data Schedule \\
\hline
\end{tabular}
* Filed herewith
the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

LANDSTAR SYSTEM, INC.
\begin{tabular}{|c|c|c|}
\hline \multirow[t]{2}{*}{Date:} & \multirow[t]{2}{*}{May 7, 1999} & Henry H. Gerkens \\
\hline & & \begin{tabular}{l}
Henry H. Gerkens \\
Executive Vice President and \\
Chief Financial Officer; \\
Principal Financial Officer
\end{tabular} \\
\hline \multirow[t]{2}{*}{Date:} & May 7, 1999 & Robert C. LaRose \\
\hline & & \begin{tabular}{l}
Robert C. LaRose \\
Vice President Finance and Treasurer; \\
Principal Accounting Officer
\end{tabular} \\
\hline
\end{tabular}
```

    LANDSTAR SYSTEM, INC. AND SUBSIDIARY
    CALCULATION OF EARNINGS PER COMMON SHARE
(In thousands, except per share amounts)
(Unaudited)

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LANDSTAR SYSTEM, INC. AND SUBSIDIARY CALCULATION OF DILUTED EARNINGS PER SHARE (In thousands, except per share amounts) (Unaudited)

```
\begin{tabular}{|c|c|c|c|}
\hline & \[
\begin{aligned}
& \text { ch 27, } \\
& 1999
\end{aligned}
\] & & \[
\begin{gathered}
\text { March } 28 \\
1998
\end{gathered}
\] \\
\hline \$ & 7,475 & \$ & \[
\begin{gathered}
4,929 \\
(437)
\end{gathered}
\] \\
\hline \$ & 7,475 & \$ & 4,492 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|}
\hline Average number of common shares outstanding & \multicolumn{2}{|r|}{10,368} & \multicolumn{2}{|r|}{11,686} \\
\hline Plus: Incremental shares from assumed exercise of stock options & & 123 & & 60 \\
\hline Average number of common shares and common share equivalents outstanding & & ,491 & & 11,746 \\
\hline \multicolumn{5}{|l|}{Diluted earnings (loss) per share:} \\
\hline Income from continuing operations & \$ & 0.71 & \$ & 0.42 \\
\hline Loss from discontinued operations & & & & (0.04) \\
\hline Diluted earnings per share & \$ & 0.71 & \$ & 0.38 \\
\hline
\end{tabular}

WARNING: THE EDGAR SYSTEM ENCOUNTERED ERROR(S) WHILE PROCESSING THIS SCHEDULE.
```

<ARTICLE> 5

<LEGEND>
This schedule contains summary financial information extracted from the
Consolidated Balance Sheets at March 28, 1998 (Unaudited) and the Consolidated
Statements of Income for the thirteen weeks ended March 28, 1998 (Unaudited)
and is qualified in its entirety by reference to such financial statements.
</LEGEND>
<MULTIPLIER> 1,000

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\begin{tabular}{lr} 
<PERIOD-TYPE> & OTHER \\
<FISCAL-YEAR-END> & DEC-26-1998 \\
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<PERIOD-END> & MAR-28-1998 \\
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<SECURITIES> & 3,036 \\
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<PP\&E> & 130,219 \\
<DEPRECIATION> & 52,685 \\
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<CURRENT-LIABILITIES> & 146,654 \\
<BONDS> & 33,149 \\
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<COMMON> & 129 \\
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<TOTAL-COSTS> & 227,364 \\
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<INTEREST-EXPENSE> & 653
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<INCOME-PRETAX> & 8,284 \\
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<CHANGES> & 0 \\
<NET-INCOME> & 4,492 \\
<EPS-PRIMARY> & 0.42 \\
<EPS-DILUTED> & 0.42
\end{tabular}
```

<ARTICLE> 5

<LEGEND>
This schedule contains summary financial information extracted from the
Consolidated Balance Sheets at March 27, 1999 (Unaudited) and the Consolidated
Statements of Income for the thirteen weeks ended March 27, 1999 (Unaudited)
and is qualified in its entirety by reference to such financial statements.
</LEGEND>
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<SECURITIES>
<RECEIVABLES>
<ALLOWANCES>
<INVENTORY>
<CURRENT-ASSETS>
<PP\&E>
<DEPRECIATION>
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<CURRENT-LIABILITIES>
<BONDS>
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<COMMON> 131
<OTHER-SE> 111,128
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<TOTAL-REVENUES> 311,435
<CGS> 0
<TOTAL-COSTS> 236,099
<OTHER-EXPENSES> 10,145
<LOSS-PROVISION> 934
<INTEREST-EXPENSE> 739
<INCOME-PRETAX> 12,564
<INCOME-TAX> 5,089
<DISCONTINUED> 0
<EXTRAORDINARY> 0
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<NET-INCOME> 7,475
<EPS-PRIMARY> 0.72
<EPS-DILUTED>
0.71```

