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For Immediate Release

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April 26, 2017

LANDSTAR SYSTEM REPORTS RECORD FIRST QUARTER REVENUE OF \$781 MILLION AND RECORD FIRST QUARTER DILUTED EARNINGS PER SHARE OF \$0.77

Jacksonville, FL – Landstar System, Inc. (NASDAQ: LSTR) reported record first quarter diluted earnings per share of \$0.77 in the 2017 first quarter, on record first quarter revenue of \$781 million. Landstar reported diluted earnings per share of \$0.69 on revenue of \$712 million in the 2016 first quarter. Gross profit (defined as revenue less the cost of purchased transportation and commissions to agents) was \$121.6 million, a record first quarter gross profit, in the 2017 first quarter compared to \$112.2 million in the 2016 first quarter. Operating margin, representing operating income divided by gross profit, was 43.0 percent in the 2017 first quarter.

Truck transportation revenue hauled by independent business capacity owners ("BCOs") and truck brokerage carriers in the 2017 first quarter was \$726.8 million, or 93 percent of revenue, compared to \$655.1 million, or 92 percent of revenue, in the 2016 first quarter. Truckload transportation revenue hauled via van equipment in the 2017 first quarter was \$470.0 million compared to \$428.2 million in the 2016 first quarter. Truckload transportation revenue hauled via unsided/platform equipment in the 2017 first quarter was \$237.2 million compared to \$209.4 million in the 2016 first quarter. Revenue hauled by rail, air and ocean cargo carriers was \$42.4 million, or 5 percent of revenue, in the 2017 first quarter compared to \$44.9 million, or 6 percent of revenue, in the 2016 first quarter.

Trailing twelve-month return on average shareholders' equity was 27 percent and trailing twelve-month return on invested capital, net income divided by the sum of

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average equity plus average debt, was 22 percent. Currently, there are approximately 1,036,000 shares of the Company's common stock available for purchase under Landstar's authorized share purchase program. As of April 1, 2017, the Company had \$278 million in cash and short term investments and \$214 million available for borrowings under the Company's senior credit facility.

In addition, Landstar announced today that its Board of Directors has declared a quarterly dividend of \$0.09 per share payable on June 2, 2017, to stockholders of record as of the close of business on May 11, 2017. It is currently the intention of the Board to pay dividends on a quarterly basis going forward.

"Diluted earnings per share was \$0.77 in the 2017 first quarter, the highest first quarter diluted earnings per share in Landstar history. Revenue was \$781 million with gross profit of \$121.6 million in the 2017 first quarter, both being first quarter records. The number of loads hauled via truck during the 2017 first quarter was also higher than any first quarter in Landstar history. Given the soft demand environment and readily available truck capacity during the quarter, I am extremely pleased with the execution of the Landstar model," said Landstar's President and Chief Executive Officer, Jim Gattoni.

Gattoni continued, "The number of loads hauled via truck in the 2017 first quarter increased 10 percent over the 2016 first quarter, driven by an 11 percent increase in the number of loads hauled via van equipment, an 8 percent increase in the number of loads hauled via unsided/platform equipment and an 11 percent increase in less-than-truckload volume. The number of loads hauled via unsided/platform equipment benefited from a 9 percent increase in the number of heavy/specialized loads, which comprised approximately 14 percent of Landstar's unsided/platform loads in the 2017 first quarter. The number of loads hauled via railroads, ocean cargo carriers and air cargo carriers was 1 percent lower in the 2017 first quarter compared to the 2016 first quarter, due to softness in rail intermodal volume."

Gattoni further commented, "As expected, the pricing environment for our truckload services continued to be soft in the 2017 first quarter, as industry-wide truck capacity continued to be readily available. However, the percentage change in year-over-year revenue per load on loads hauled via truck improved each month. Moreover, in

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February, the Company experienced its first year-over-year monthly increase in truck revenue per load in two years. As a result, revenue per load on loads hauled via truck was 1 percent higher in the 2017 first quarter compared to the 2016 first quarter. First quarter operating margin is typically lower than that of the following three quarters. Despite the soft pricing environment, 2017 first quarter operating margin was 43.0 percent, in line with seasonal historical first quarter operating margin, and diluted earnings per share in the 2017 first quarter increased 12 percent over the 2016 first quarter."

Gattoni continued, "We have experienced consistent load growth in loads hauled via truck throughout the 2017 first quarter and into the first several weeks of April. I expect that trend to continue and therefore expect the number of loads hauled via truck in the 2017 second quarter to increase in a mid to upper single digit range over the 2016 second quarter. My expectation is that pricing conditions for truck services in the 2017 second quarter will continue to be soft with little change in the level of available truck capacity. Assuming those truck conditions remain, I expect 2017 second quarter truck revenue per load to be higher than the 2016 second quarter in a low single digit percentage range. I anticipate revenue for the 2017 second quarter to be in a range of \$820 million to \$870 million and, assuming that range of estimated revenue and normalized insurance and claims expense, I would anticipate 2017 second quarter diluted earnings per share to be in a range of \$0.84 to \$0.89 per share compared to \$0.76 per diluted share in the 2016 second quarter."

Landstar will provide a live webcast of its quarterly earnings conference call tomorrow morning at 8:00 a.m. ET. To access the webcast, visit the Company's website at www.landstar.com; click on "Investor Relations" and "Webcasts," then click on "Landstar's First Quarter 2017 Earnings Release Conference Call."

The following is a "safe harbor" statement under the Private Securities Litigation Reform Act of 1995. Statements contained in this press release that are not based on historical facts are "forward-looking statements". This press release contains forward-looking statements, such as statements which relate to Landstar's business objectives, plans, strategies and expectations. Terms such as "anticipates," "believes," "estimates," "intention," "expects," "plans," "predicts," "may," "should," "could," "will," the negative

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thereof and similar expressions are intended to identify forward-looking statements. Such statements are by nature subject to uncertainties and risks, including but not limited to: an increase in the frequency or severity of accidents or other claims; unfavorable development of existing accident claims; dependence on third party insurance companies; dependence on independent commission sales agents; dependence on third party capacity providers; decreased demand for transportation services; U.S. foreign trade relationships; substantial industry competition; disruptions or failures in the Company's computer systems; cyber and other information security incidents; dependence on key vendors; changes in fuel taxes; status of independent contractors; regulatory and legislative changes; regulations focused on diesel emissions and other air quality matters; catastrophic loss of a Company facility; intellectual property: unclaimed property; and other operational, financial or legal risks or uncertainties detailed in Landstar's Form 10K for the 2016 fiscal year, described in Item 1A Risk Factors, and in other SEC filings from time to time. These risks and uncertainties could cause actual results or events to differ materially from historical results or those anticipated. Investors should not place undue reliance on such forwardlooking statements, and the Company undertakes no obligation to publicly update or revise any forward-looking statements.

About Landstar:

Landstar System, Inc. is a worldwide, asset-light provider of integrated transportation management solutions delivering safe, specialized transportation logistics services to a broad range of customers utilizing a network of agents, third-party capacity providers and employees. All Landstar transportation services companies are certified to ISO 9001:2008 quality management system standards and RC14001:2013 environmental, health, safety and security management system standards. Landstar System, Inc. is headquartered in Jacksonville, Florida. Its common stock trades on The NASDAQ Stock Market® under the symbol LSTR.

(Tables follow)

Landstar System, Inc. and Subsidiary Consolidated Statements of Income

(Dollars in thousands, except per share amounts) (Unaudited)

	Thirteen Weeks Ended			
	April 1, March 2 2017 2016		March 26, 2016	
Revenue Investment income	\$	780,908 414	\$	711,644 380
Costs and expenses:				
Purchased transportation		595,523		540,328
Commissions to agents		63,798		59,092
Other operating costs, net of gains on asset sales/dispositions		6,897		7,407
Insurance and claims		14,513		14,213
Selling, general and administrative		38,323		34,614
Depreciation and amortization		9,934		8,438
Total costs and expenses		728,988		664,092
Operating income		52,334		47,932
Interest and debt expense		1,083		889
Income before income taxes		51,251		47,043
Income taxes		18,868		17,859
Net income	\$	32,383	\$	29,184
Earnings per common share	\$	0.77	\$	0.69
Diluted earnings per share	\$	0.77	\$	0.69
Average number of shares outstanding: Earnings per common share Diluted earnings per share		41,879,000 41,998,000		42,395,000 42,489,000
Dividends per common share	\$	0.09	\$	0.08

Landstar System, Inc. and Subsidiary

Consolidated Balance Sheets

(Dollars in thousands, except per share amounts) (Unaudited)

	April 1, 2017		December 31, 2016	
ASSETS				
Current assets:				
Cash and cash equivalents	\$	215,468	\$	178,897
Short-term investments		62,058		66,560
Trade accounts receivable, less allowance				
of \$5,524 and \$5,161		439,510		463,102
Other receivables, including advances to independent		00.075		40.505
contractors, less allowance of \$5,706 and \$5,523		23,875		18,567
Other current assets		8,095		10,281
Total current assets		749,006		737,407
Operating property, less accumulated depreciation				
and amortization of \$195,581 and \$190,374		263,375		272,843
Goodwill		31,134		31,134
Other assets		62,627		55,207
Total assets	\$	1,106,142	\$	1,096,591
Total about	Ψ	1,100,112	Ψ	1,000,001
LIABILITIES AND SHAREHOLDERS' EQUITY Current liabilities:				
Cash overdraft	\$	29,373	\$	36,251
Accounts payable	•	200,675	•	219,409
Current maturities of long-term debt		42,909		45,047
Insurance claims		28,859		26,121
Accrued income taxes		19,430		5,437
Other current liabilities		47,391		48,046
Total current liabilities		368,637		380,311
Long-term debt, excluding current maturities		82,987		93,257
Insurance claims		27,847		26,883
Deferred income taxes and other non-current liabilities		52,928		53,583
Shareholders' equity:				
Common stock, \$0.01 par value, authorized 160,000,000				
shares, issued 67,671,338 and 67,585,675 shares		677		676
Additional paid-in capital		201,948		199,414
Retained earnings		1,541,606		1,512,993
Cost of 25,749,493 and 25,747,541 shares of common				
stock in treasury		(1,167,600)		(1,167,437)
Accumulated other comprehensive loss		(2,888)		(3,089)
Total shareholders' equity	Φ.	573,743	_	542,557
Total liabilities and shareholders' equity	\$	1,106,142	\$	1,096,591

Landstar System, Inc. and Subsidiary

Supplemental Information

(Unaudited)

	Thirteen Weeks Ended		Ended	
		April 1, 2017	N	larch 26, 2016
Revenue generated through (in thousands):				
Truck transportation				
Truckload:	e	460 702	¢.	400 400
Van equipment Unsided/platform equipment	\$	469,783 237,177	\$	428,193 209,422
Less-than-truckload		19,857		17,477
Total truck transportation	_	726,817	-	655,092
Rail intermodal		22,842		26,108
Ocean and air cargo carriers		19,590		18,808
Other ⁽¹⁾		11,659		11,636
	\$	780,908	\$	711,644
Revenue on loads hauled via BCO Independent Contractors (2)				
included in total truck transportation	\$	364,908	\$	334,278
Number of loads:				
Truck transportation Truckload:				
Van equipment		298,066		269,040
Unsided/platform equipment		111,185		102,742
Less-than-truckload		29,919		26,898
Total truck transportation		439,170		398,680
Rail intermodal		10,650		12,030
Ocean and air cargo carriers		5,730		4,560
	_	455,550	_	415,270
Loads hauled via BCO Independent Contractors (2)				
included in total truck transportation		218,230		197,670
Revenue per load:				
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Truck transportation Truckload:				
Van equipment	\$	1,576	\$	1,592
Unsided/platform equipment	Ψ	2,133	Ψ	2,038
Less-than-truckload		664		650
Total truck transportation		1,655		1,643
Rail intermodal		2,145		2,170
Ocean and air cargo carriers		3,419		4,125
Revenue per load on loads hauled via BCO Independent Contractors (2)	\$	1,672	\$	1,691
Revenue by capacity type (as a % of total revenue);				
Truck capacity providers:				
BCO Independent Contractors (2)		47%		47%
Truck Brokerage Carriers		46%		45%
Rail intermodal		3%		4%
Ocean and air cargo carriers		3%		3%
Other		1%		2%
		April 1,	N	larch 26,
		2017		2016
Truck Capacity Providers				
BCO Independent Contractors (2)		8,772		8,889
Truck Brokerage Carriers:		04		00
Approved and active (3)		31,566		29,523
Other approved	_	15,889 47,455	_	15,748 45,271
Total available truck capacity providers		56,227		54,160
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Trucks provided by BCO Independent Contractors (2)		9,370		9,497

 $^{(1) \ \} Includes \ primarily \ reinsurance \ premium \ revenue \ generated \ by \ the \ insurance \ segment.$

⁽²⁾ BCO Independent Contractors are independent contractors who provide truck capacity to the Company under exclusive lease arrangements.

⁽³⁾ Active refers to Truck Brokerage Carriers who moved at least one load in the 180 days immediately preceding the fiscal quarter end.



First Quarter 2017
April 26, 2017



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Model Definition

Landstar is a worldwide, asset-light provider of integrated transportation management solutions delivering safe, specialized transportation services to a broad range of customers utilizing a network of agents, third party capacity providers and employees.

The Network

2016 Results

\$3.2 billion in revenue

1.8 million loadings

502 million dollar agents

9,439 BCO trucks (2016 year-end)

47,453 Carriers (2016 year-end)

15,000+ Trailers (2016 year-end)

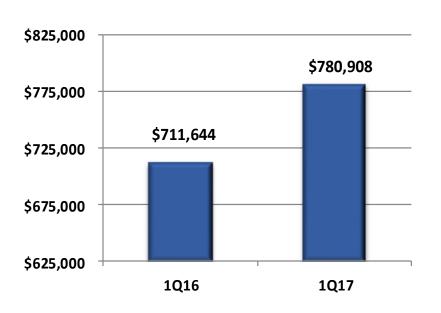


Transportation Management Services

	Percentage of Revenue 1Q16 1Q17		
Truck Transportation			
Truckload			
Van equipment	60%	60%	
Unsided/platform equipment	29%	30%	
Less-than-truckload	2%	3%	
Rail intermodal	4%	3%	
Ocean and air cargo	3%	3%	

Revenue (\$'s in thousands)

<u>Quarter</u> <u>Quarter</u>

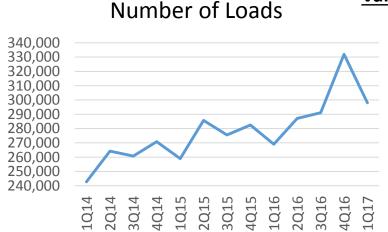


Qtr over Prior Qtr	Rate (1)	Volume (2)	Change
Truck Revenue	0.7%	10.2%	10.9%
Rail Intermodal Revenue	- 1.2%	- 11.5%	- 12.5%
Ocean/Air Revenue	- 17.1%	25.7%	4.2%
Insurance Premiums	NA	NA	0.1%
Total Revenue			9.7%

- (1) Percentage change in rate is calculated on a revenue per load basis.
- (2) Percentage change in volume is calculated on the number of loads hauled.

Truckload Loadings and Revenue per Load

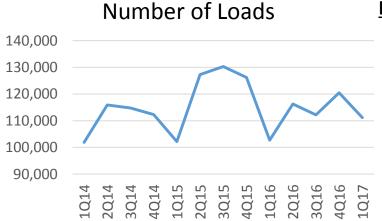
(Excludes LTL)



Van Equipment Revenue per Load



Unsided/Platform Equipment



Revenue per Load



Industries Served

	As a Percenta	Quarter over Prior Year Quarter	
	1Q16	1Q17	Growth
Consumer Durables	20.5	21.5	15%
Machinery	14.4	15.3	16%
Automotive	9.7	8.7	-1%
Building Products	8.6	8.6	9%
Metals	6.7	6.7	10%
AA&E, Hazmat	7.5	8.8	29%
Foodstuffs	5.5	5.2	4%
Energy	2.9	3.1	15%
Other	24.2	22.3	1%
Transportation Revenue	<u>100.0</u>	<u>100.0</u>	10%

Gross Profit (1) and Gross Profit Margin (2) (\$'s in thousands)

Quarter



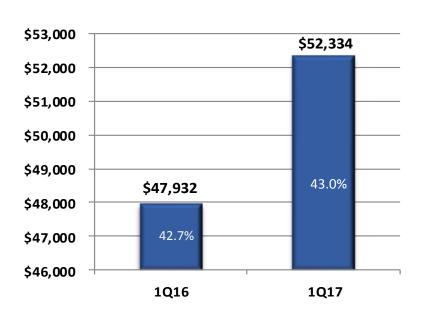
	1st Qtr (3)
Changes in gross profit margin	%
2016 Period	15.8
Revenue - fixed gp margin	0.0
Revenue - variable gp margin	0.0
Change in mix and other	-0.2
2017 Period	15.6

- (1) Gross profit equals revenue less the cost of purchased transportation and commissions to agents.
- Gross profit margin equals gross profit divided by revenue. (2)
- (3) Revenue on transactions with a fixed gross profit margin was 56% and 54% of revenue in the 2016 and 2017 first quarters, respectively.

Operating Income and Operating Margin (1)

(\$'s in thousands)

Quarter



	1st Qtr
Changes in operating margin	%
2016 Period	42.7
Other operating costs	0.9
Insurance and claims	0.7
SG&A	-0.7
Depreciation and amortization	-0.6
2017 Period	43.0

(1) Operating margin equals operating income divided by gross profit.

Truck Capacity Data

(All information contained in the table is provided as of the end of the period)

BCO Independent Contractors

Truck Brokerage Carriers:

Approved and Active (1)
Other Approved

Total Available Truck Capacity Providers

Trucks Provided by BCO Independent Contractors

Mar 26, 2016 ⁽²⁾	Dec 31, 2016	Apr 1, 2017 ⁽²⁾
8,889	8,824	8,772
29,523 15,748	31,471 15,982	31,566 15,889
45,271	47,453	47,455
54,160	56,277	56,227
9,497	9,439	9,370

⁽¹⁾ Active refers to truck brokerage carriers who hauled freight for Landstar in the 180 day period immediately preceding the period end.

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⁽²⁾ Fuel surcharges billed to customers on freight hauled by BCO Independent Contractors, which are paid 100% to the BCO and excluded from revenue and the cost of purchased transportation, were \$38.5 million and \$25.5 million in the 2017 and 2016 first quarters, respectively.

Key Balance Sheet and Cash Flow Statistics

(\$'s in thousands)

Balance sheet	(period end	amounts):
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Debt to Capital Net Cash (1)

Cash flow:

Cash flow from operations
Capital expenditures
Share repurchases
Dividends paid

Returns:

TTM Return on Equity
TTM Return on Invested Capital
TTM Return on Assets

	QTR	QTR	
	Mar 26,	Apr 1,	
	2016	2017	
	21%		18%
\$	92,891	\$	151,630
\$	72,038	\$	61,948
\$	828	\$	4,978
\$ \$	10,228	\$ \$	-
\$	3,396	\$	3,770
			·
	31%		27%
	25%		22%
	15%		14%

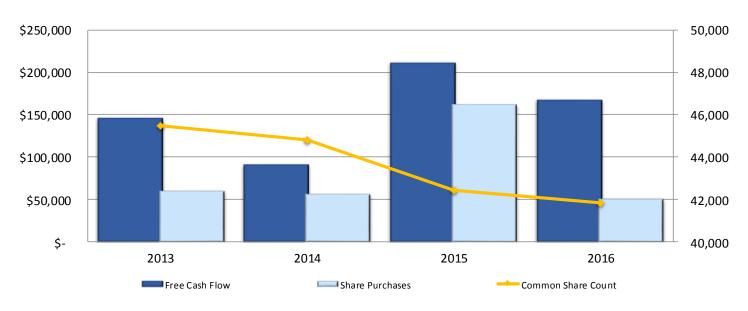
⁽¹⁾ Net cash is defined as cash and cash equivalents plus short term investments less outstanding debt.



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Free Cash Flow (1) / Share Purchases

(In Thousands)



First quarter 2017	((000's)
Free cash flow (1)	\$	56,970
Share purchases	\$	-
Ending common share count		41,922

(1) Free cash flow is defined as cash flow from operations less capital expenditures, each set forth on the prior slide.





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