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For Immediate Release

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October 24, 2018

# LANDSTAR SYSTEM REPORTS RECORD QUARTERLY REVENUE OF \$1.202 BILLION AND RECORD QUARTERLY DILUTED EARNINGS PER SHARE OF \$1.63

Jacksonville, FL – Landstar System, Inc. (NASDAQ: LSTR) reported record quarterly revenue of \$1.202 billion in the 2018 third quarter, a 27 percent increase over revenue of \$943 million reported in the 2017 third quarter. Net income of \$67.0 million and diluted earnings per share of \$1.63 were also quarterly records and increased 58 percent and 61 percent, respectively, over net income and diluted earnings per share in the 2017 third quarter. Gross profit (defined as revenue less the cost of purchased transportation and commissions to agents) in the 2018 third quarter was \$171.3 million, 22 percent above the 2017 third quarter, while 2018 third quarter operating income was \$87.1 million, 44 percent above the 2017 third quarter. Operating income in the 2018 third quarter was an all-time quarterly record, while gross profit was a third quarter record, second all-time only to the Company's 2018 second quarter.

Truck transportation revenue hauled by independent business capacity owners ("BCOs") and truck brokerage carriers in the 2018 third quarter was \$1.118 billion, or 93 percent of revenue, compared to \$877.6 million, or 93 percent of revenue, in the 2017 third quarter. Truckload transportation revenue hauled via van equipment in the 2018 third quarter was \$717.0 million compared to \$550.5 million in the 2017 third quarter. Truckload transportation revenue hauled via unsided/platform equipment in the 2018 third quarter was \$375.7 million compared to \$304.5 million in the 2017 third quarter. Revenue hauled by rail, air and ocean cargo carriers was \$65.7 million, or 5 percent of revenue, in the 2018 third quarter compared to \$53.7 million, or 6 percent of revenue, in the 2017 third quarter.

Landstar did not purchase any shares of its common stock during the 2018 third quarter. Currently, the Company is authorized to purchase up to an additional 2,000,000 shares of the Company's common stock under Landstar's previously announced share purchase programs. As of September 29, 2018, the Company had \$254 million in cash and short term investments and \$216 million available for borrowings under the Company's senior credit facility.

In addition, Landstar announced today that its Board of Directors has declared a quarterly dividend of \$0.165 per share payable on December 7, 2018, to stockholders of record as of the close of business on November 13, 2018. It is currently the intention of the Board to pay dividends on a quarterly basis going forward.

"I am extremely pleased with Landstar's financial performance during the 2018 third quarter," said Landstar's President and Chief Executive Officer Jim Gattoni. "The 2018 third quarter established all-time Landstar quarterly records for revenue, operating income and diluted earnings per share while gross profit was a third quarter record. The Company also set new all-time Landstar records for trucks provided by BCOs with 10,443 as of the end of the quarter and net truck additions in a single quarter with the net addition of 288 trucks in the third quarter."

Gattoni continued, "Demand for our services continued to be strong in the 2018 third quarter. The number of loads hauled via truck in the 2018 third quarter was a third quarter record and increased 7 percent over the 2017 third quarter, driven by a 7 percent increase in the number of loads hauled via van equipment, a 5 percent increase in the number of loads hauled via unsided/platform equipment and a 5 percent increase in less-than-truckload volume. Excluding the approximately 16,000 truckloads hauled by Landstar in September 2017 related to the storms that impacted the southeastern U.S. and Texas, truckload volumes increased 10 percent over the 2017 third quarter. The number of loads hauled via railroads, ocean cargo carriers and air cargo carriers was 25 percent higher in the 2018 third quarter compared to the 2017 third quarter, primarily due to a 21 percent increase in rail intermodal volume and a 46 percent increase in ocean volume."

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Gattoni further commented, "As expected, the pricing environment for our truckload services continued to be very strong in the 2018 third quarter, as industry-wide truck capacity continued to be tight. Revenue per load on loads hauled via van equipment increased 21 percent over the 2017 third quarter and revenue per load on loads hauled via unsided/platform equipment increased 17 percent over the 2017 third quarter. As a result, revenue per load on loads hauled via truck was 19 percent higher than the 2017 third quarter."

Gattoni continued, "Revenue per load and the number of loads hauled via truck in the first few weeks of October continue to significantly exceed the rates and volume of the same period of 2017, however, at a more modest pace than experienced during the first three quarters of 2018. Accordingly, we expect truck revenue per load in the 2018 fourth quarter to exceed prior year fourth quarter in an upper single digit percentage range. The anticipated deceleration in the growth in truck revenue per load is the result of: 1) a more difficult quarter over prior year quarter comparison, as truck revenue per load in the 2017 fourth quarter experienced atypical significant increases on a sequential monthly basis during the quarter and 2) truck revenue per load in the first few weeks of October 2018 is trending slightly below normal seasonal patterns. The number of loads hauled via truck in the first few weeks of October is trending above the same period of 2017 in a high single digit percentage range. We expect that trend to continue and therefore expect the number of loads hauled via truck in the 2018 fourth quarter to exceed the 2017 fourth quarter in an eight to ten percent range. Assuming recent trends continue, I anticipate record revenue for the 2018 fourth guarter in a range of \$1.180 billion to \$1.230 billion, which would represent growth of 12 percent to 17 percent above our record 2017 fourth quarter. Assuming that range of estimated revenue and insurance and claims expense at 3.5 percent of projected BCO revenue, representing average insurance and claims costs as a percent of BCO revenue over the past five years, I would anticipate record diluted earnings per share in the 2018 fourth quarter in a range of \$1.56 to \$1.62. As a reminder, the 2017 fourth guarter diluted earnings per share of \$1.54 included the effect of one-time tax benefits of \$19.5 million, or \$0.46 per diluted share, related to the Company's reasonable estimate of the change in future tax rates on net deferred tax liabilities as a result of the enactment of the Tax Cuts and Jobs Act in December 2017."

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Landstar will provide a live webcast of its quarterly earnings conference call tomorrow morning at 8:00 a.m. ET. To access the webcast, visit the Company's website at www.landstar.com; click on "Investor Relations" and "Webcasts," then click on "Landstar's Third Quarter 2018 Earnings Release Conference Call."

The following is a "safe harbor" statement under the Private Securities Litigation Reform Act of 1995. Statements contained in this press release that are not based on historical facts are "forward-looking statements". This press release contains forward-looking statements, such as statements which relate to Landstar's business objectives, plans, strategies and expectations. Terms such as "anticipates," "believes," "estimates," "intention," "expects," "plans," "predicts," "may," "should," "could," "will," the negative thereof and similar expressions are intended to identify forward-looking statements. Such statements are by nature subject to uncertainties and risks, including but not limited to: an increase in the frequency or severity of accidents or other claims; unfavorable development of existing accident claims; dependence on third party insurance companies; dependence on independent commission sales agents; dependence on third party capacity providers; decreased demand for transportation services; U.S. foreign trade relationships; substantial industry competition; disruptions or failures in the Company's computer systems; cyber and other information security incidents; dependence on key vendors; changes in fuel taxes; status of independent contractors; regulatory and legislative changes; regulations focused on diesel emissions and other air quality matters; catastrophic loss of a Company facility; intellectual property; unclaimed property; and other operational, financial or legal risks or uncertainties detailed in Landstar's Form 10K for the 2017 fiscal year, described in Item 1A Risk Factors, and in other SEC filings from time to time. These risks and uncertainties could cause actual results or events to differ materially from historical results or those anticipated. Investors should not place undue reliance on such forwardlooking statements, and the Company undertakes no obligation to publicly update or revise any forward-looking statements.

#### **About Landstar:**

Landstar System, Inc. is a worldwide, asset-light provider of integrated transportation management solutions delivering safe, specialized transportation services to a broad range of customers utilizing a network of agents, third-party capacity providers and

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employees. Landstar transportation services companies are certified to ISO 9001:2015 quality management system standards and RC14001:2015 environmental, health, safety and security management system standards. Landstar System, Inc. is headquartered in Jacksonville, Florida. Its common stock trades on The NASDAQ Stock Market® under the symbol LSTR.

(Tables follow)

### Landstar System, Inc. and Subsidiary Consolidated Statements of Income

(Dollars in thousands, except per share amounts)
(Unaudited)

	Thirty Nine Weeks Ended		Thirteen Weeks Ended					
	Se	ptember 29, 2018	Se	ptember 30, 2017	Se	eptember 29, 2018	Se	otember 30, 2017
Revenue Investment income	\$	3,432,793 2,754	\$	2,594,772 1,733	\$	1,202,081 1,002	\$	943,430 711
Costs and expenses: Purchased transportation Commissions to agents Other operating costs, net of gains on asset sales/dispositions Insurance and claims Selling, general and administrative Depreciation and amortization  Total costs and expenses		2,658,710 275,828 24,176 57,718 140,948 32,520 3,189,900		1,989,938 210,678 22,497 46,333 123,179 29,961 2,422,586		931,473 99,304 8,966 18,819 46,699 10,754		726,827 76,598 8,097 17,927 43,995 10,130
Operating income Interest and debt expense		245,647 2,455		173,919 2,559		87,068 816		60,567 657
Income before income taxes Income taxes		243,192 56,279		171,360 59,047		86,252 19,304		59,910 17,490
Net income Less: Net loss attributable to noncontrolling interest Net income attributable to Landstar System, Inc. and subsidiary	\$	186,913 (112) 187,025	\$	112,313 (23) 112,336	\$	66,948 (37) 66,985	\$	42,420 (23) 42,443
Earnings per common share attributable to Landstar System, Inc. and subsidiary	\$	4.50	\$	2.68	\$	1.63	\$	1.01
Diluted earnings per share attributable to Landstar System, Inc. and subsidiary	\$	4.50	\$	2.67	\$	1.63	\$	1.01
Average number of shares outstanding: Earnings per common share Diluted earnings per share		41,530,000 41,576,000	<u> </u>	41,924,000 42,013,000	_	41,101,000 41,137,000		41,957,000 42,028,000
Dividends per common share	\$	0.465	\$	0.280	\$	0.165	\$	0.100

### Landstar System, Inc. and Subsidiary

#### **Consolidated Balance Sheets**

(Dollars in thousands, except per share amounts) (Unaudited)

	September 29, 2018	December 30, 2017
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 213,974	\$ 242,416
Short-term investments	40,203	48,928
Trade accounts receivable, less allowance		
of \$6,173 and \$6,131	702,183	631,164
Other receivables, including advances to independent		
contractors, less allowance of \$6,188 and \$6,012	18,586	24,301
Other current assets	24,191	14,394
Total current assets	999,137	961,203
Operating property, less accumulated depreciation		
and amortization of \$241,321 and \$218,700	268,011	276,011
Goodwill	38,560	39,065
Other assets	85,004	76,181
Total assets	\$ 1,390,712	\$ 1,352,460
LIABILITIES AND EQUITY		
Current liabilities:		
Cash overdraft	\$ 39,759	\$ 42,242
Accounts payable	313,728	285,132
Current maturities of long-term debt	40,960	42,051
Insurance claims	43,268	38,919
Dividends payable	-0,200	62,985
Accrued compensation	23,908	30,103
Other current liabilities	53,553	47,211
Total current liabilities		
Total current habilities	515,176	548,643
Long-term debt, excluding current maturities	72,887	83,062
Insurance claims	30,775	30,141
Deferred income taxes and other non-current liabilities	45,664	36,737
Equity		
Landstar System, Inc. and subsidiary shareholders' equity Common stock, \$0.01 par value, authorized 160,000,000		
shares, issued 67,869,378 and 67,740,380 shares	679	677
Additional paid-in capital	221,563	209,599
Retained earnings	1,779,680	1,611,158
Cost of 26,755,001 and 25,749,493 shares of common	1,770,000	1,011,100
stock in treasury	(1,273,512)	(1,167,600)
Accumulated other comprehensive loss	(4,569)	(3,162)
Total Landstar System, Inc. and subsidiary shareholders'	(4,309)	(3,102)
	700 044	650 670
equity  Nepcontrolling interest	723,841	650,672
Noncontrolling interest	2,369	3,205
Total liabilities and equity	726,210	653,877 \$ 1,353,460
Total liabilities and equity	\$ 1,390,712	\$ 1,352,460

#### Landstar System, Inc. and Subsidiary

#### Supplemental Information

(Unaudited)

	Thirty Nine Weeks Ended		Thirteen Weeks Ended			Ended		
		ember 29, 2018	Sept	tember 30, 2017	Sep	tember 29, 2018	Sep	tember 30, 2017
Revenue generated through (in thousands):								
Truck transportation								
Truckload:							_	
Van equipment		2,086,523	\$	1,529,402	\$	717,047	\$	550,484
Unsided/platform equipment Less-than-truckload	1	,039,784		825,194		375,739		304,536
Total truck transportation		76,448		65,397 2,419,993		25,500 1,118,286		22,598 877,618
Rail intermodal	3	96,026		68,570		34,439		24,213
Ocean and air cargo carriers		82,719		70,708		31,213		29,523
Other (1)		51,293		35,501		18,143		12,076
	\$ 3	,432,793	\$ 2	2,594,772	\$	1,202,081	\$	943,430
Revenue on loads hauled via BCO Independent Contractors (2)								
included in total truck transportation	\$ 1	,519,344	\$	1,211,564	\$	520,391	\$	435,479
Number of loads:								
Truck transportation								
Truckload:								
Van equipment	1	,045,322		942,894		353,456		329,329
Unsided/platform equipment		388,759		362,936		133,425		126,509
Less-than-truckload  Total truck transportation		106,639 ,540,720		98,740 1,404,570		35,969 522.850		34,232 490,070
Rail intermodal	'	40,260		32,040		13,420		11,080
Ocean and air cargo carriers		21,250		18,150		8,220		6,210
Č	1	,602,230		1,454,760		544,490		507,360
Loads hauled via BCO Independent Contractors (2)								
included in total truck transportation		717,470		686,830		236,580		232,970
Revenue per load:								
Truck transportation								
Truckload:			_				_	
Van equipment Unsided/platform equipment	\$	1,996 2,675	\$	1,622 2,274	\$	2,029 2,816	\$	1,672 2,407
Less-than-truckload		717		662		709		660
Total truck transportation		2,079		1,723		2,139		1,791
Rail intermodal		2,385		2,140		2,566		2,185
Ocean and air cargo carriers		3,893		3,896		3,797		4,754
Revenue per load on loads hauled via BCO Independent Contractors (2)	\$	2,118	\$	1,764	\$	2,200	\$	1,869
Revenue by capacity type (as a % of total revenue):								
Truck capacity providers:								
BCO Independent Contractors (2)		44%		47%		43%		46%
Truck Brokerage Carriers		49%		47%		50%		47%
Rail intermodal		3%		3%		3%		3%
Ocean and air cargo carriers Other		2% 1%		3% 1%		3% 2%		3% 1%
Olliei		1 70		1 70		270		1 /0
					Sep	tember 29, 2018	Sep	tember 30, 2017
Truck Capacity Providers					-	2016	_	2017
BCO Independent Contractors (2)						9,751		8,939
Truck Brokerage Carriers:						40.454		22.005
Approved and active <sup>(3)</sup> Other approved						40,151 16,803		32,925 15,138
Saloi αμριόνου						56,954		48,063
Total available truck capacity providers						66,705	_	57,002
Trucks provided by BCO Independent Contractors (2)						10 110		0.540
Trucks provided by BCO independent Contractors \						10,443		9,548

<sup>(1)</sup> Includes primarily reinsurance premium revenue generated by the insurance segment and intra-Mexico transportation services revenue generated by Landstar Metro.

<sup>(2)</sup> BCO Independent Contractors are independent contractors who provide truck capacity to the Company under exclusive lease arrangements.

<sup>(3)</sup> Active refers to Truck Brokerage Carriers who moved at least one load in the 180 days immediately preceding the fiscal quarter end.



Third Quarter 2018
October 24, 2018



Date Published: 10/24/2018

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## **Model Definition**

Landstar is a worldwide, asset-light provider of integrated transportation management solutions delivering safe, specialized transportation services to a broad range of customers utilizing a network of agents, third party capacity providers and employees.

### The Network

### 2017 Results

\$3.6 billion in revenue

2.0 million loadings

542 million dollar agents

9,696 BCO trucks (2017 year-end)

49,934 Carriers (2017 year-end)

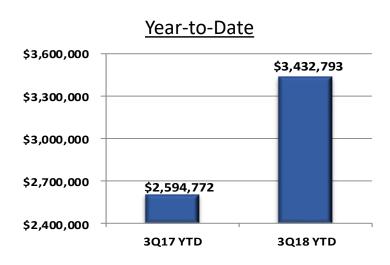
15,000+ Trailers (2017 year-end)



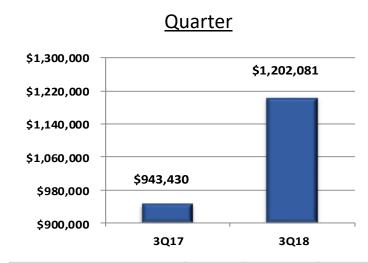
## **Transportation Management Services**

	Percentage 3Q17	of Revenue 3Q18
Truck Transportation		
Truckload		
Van equipment	58%	60%
Unsided/platform equipment	32%	31%
Less-than-truckload	2%	2%
Rail intermodal	3%	3%
Ocean and air cargo	3%	3%

### Revenue (\$'s in thousands)



Year over Prior Year	Rate (1)	Volume (2)	Change
Truck Revenue	20.7%	9.7%	32.3%
Rail Intermodal Revenue	11.4%	25.7%	40.0%
Ocean/Air Revenue	- 0.1%	17.1%	17.0%
Insurance Premiums	NA	NA	10.2%
Total Revenue			32.3%



Qtr over Prior Year Qtr	Rate (1)	Volume (2)	Change
Truck Revenue	19.4%	6.7%	27.4%
Rail Intermodal Revenue	17.4%	21.1%	42.2%
Ocean/Air Revenue	-20.1%	32.4%	5.7%
Insurance Premiums	NA	NA	13.7%
Total Revenue			27.4%

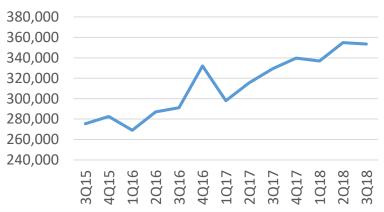
- (1) Percentage change in rate is calculated on a revenue per load basis.
- (2) Percentage change in volume is calculated on the number of loads hauled.

## Truckload Loadings and Revenue per Load

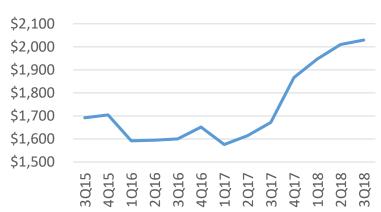
(Excludes LTL)

### Van Equipment

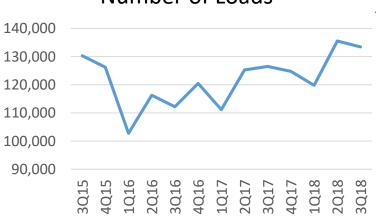
#### Number of Loads



### Revenue per Load



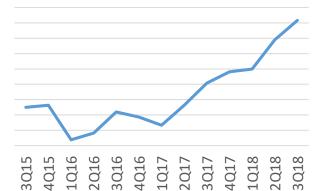
### Number of Loads



### **Unsided/Platform Equipment**



### Revenue per Load



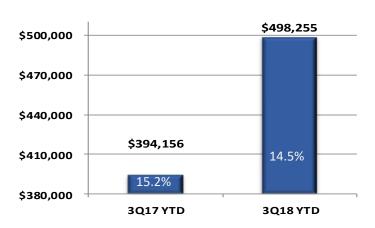
## **Industries Served**

	As a Percenta	Quarter over Prior Year Quarter		
	3Q17	3Q18	Growth	
Consumer Durables	21.0	23.2	41%	
Machinery	14.3	14.3	28%	
Automotive	7.1	8.3	49%	
Building Products	10.2	8.7	8%	
Metals	6.6	6.7	30%	
AA&E, Hazmat	8.6	8.4	25%	
Foodstuffs	4.7	5.5	49%	
Energy	3.2	2.8	11%	
Other	24.3	22.1	16%	
Transportation Revenue	<u>100.0</u>	<u>100.0</u>	28%	

## Gross Profit (1) and Gross Profit Margin (2)

(\$'s in thousands)

#### Year-to-Date



	3rd Qtr YTD (3)
Changes in gross profit margin	%
2017 Period	15.2
Revenue - fixed gp margin	-0.1
Revenue - variable gp margin	-0.1
Change in mix and other	-0.5
2018 Period	14.5

#### Quarter

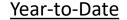


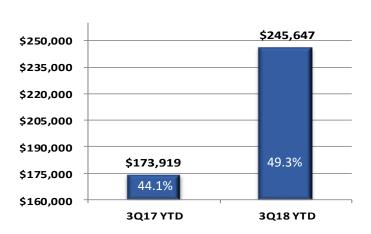
3rd Qtr <sup>(3)</sup>
%
14.8
-0.2
0.1
-0.4
14.3

- (1) Gross profit equals revenue less the cost of purchased transportation and commissions to agents.
- (2) Gross profit margin equals gross profit divided by revenue.
- (3) Revenue on transactions with a fixed gross profit margin was 54% and 51% of revenue in the 2017 and 2018 year-to-date periods, respectively, and 53% and 50% of revenue in the 2017 and 2018 third guarters, respectively.

## Operating Income and Operating Margin (1)

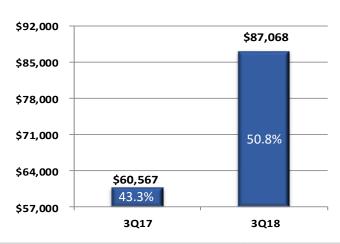
(\$'s in thousands)





	3rd Qtr YTD
Changes in operating margin	%
2017 Period	44.1
Other operating costs	0.9
Insurance and claims	0.3
SG&A	2.9
Depreciation and amortization	1.1
2018 Period	49.3

#### <u>Quarter</u>



	3rd Qtr
Changes in operating margin	%
2017 Period	43.3
Other operating costs	0.5
Insurance and claims	1.9
SG&A	4.1
Depreciation and amortization	1.0
2018 Period	50.8

(1) Operating margin equals operating income divided by gross profit.

## **Truck Capacity Data**

(All information is provided as of the end of the period)

**BCO Independent Contractors** 

Truck Brokerage Carriers:
Approved and Active (1)

Other Approved

**Total Available Truck Capacity Providers** 

Trucks Provided by BCO Independent Contractors

Sep 30, 2017 <sup>(2)</sup>	Dec 30, 2017	Sep 29, 2018 <sup>(2)</sup>
8,939	9,087	9,751
32,925 15,138	34,243 15,691	40,151 16,803
48,063	49,934	56,954
57,002	59,021	66,705
9,548	9,696	10,443

(1) Active refers to truck brokerage carriers who hauled freight for Landstar in the 180 day period immediately preceding the period end.

(2) Fuel surcharges billed to customers on freight hauled by BCO Independent Contractors, which are paid 100% to the BCO and excluded from revenue, and the cost of purchased transportation were \$179.3 million and \$122.1 million in the 2018 and 2017 year-to-date periods, respectively, and \$62.3 million and \$41.4 million in the 2018 and 2017 third quarters, respectively.

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## Key Balance Sheet and Cash Flow Statistics

(\$'s in thousands)

Balance s	heet	(period end	amounts):
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Debt to Capital Net Cash (1)

#### Cash flow:

Cash flow from operations
Capital expenditures
Share repurchases
Dividends paid

#### Returns:

TTM Return on Equity
TTM Return on Invested Capital
TTM Return on Assets

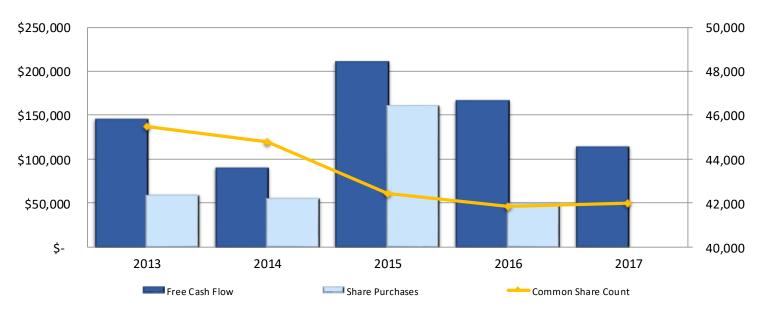
YTD		YTD	
Sep 30,		Sep 29,	
2017		2018	
	15%		14%
\$	178,026	\$	140,330
\$	132,264	\$	204,205
\$	16,999	\$	7,325
\$ \$ \$	-	\$ \$ \$	105,488
\$	11,739	\$	82,261
26%			37%
	22%		32%
	13%		19%

<sup>(1)</sup> Net cash is defined as cash and cash equivalents plus short term investments less outstanding debt.



## Free Cash Flow (1) / Share Purchases

### (In Thousands)



Third quarter 2018 YTD	(000's)
Free cash flow (1)	\$ 196,880
Share purchases	\$ 105,488
Ending common share count	41,114

(1) Free cash flow is defined as cash flow from operations less capital expenditures, each set forth on the prior slide.





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